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Contents

- 1 Review of Operations
- 2 Future Outlook
- 3 eMemory Enables HPC in Al Applications
- 4 Q&A
- 5 Appendix

Review of Operations



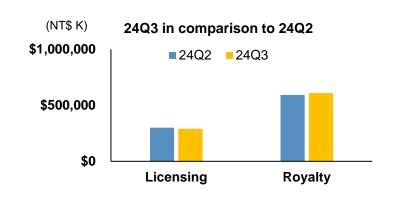
Q3 2024 Financial Results

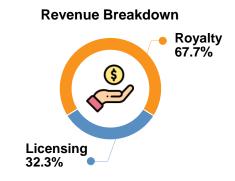
(thousands of NT dollars)

	Q3 2024	Q2 2024	QoQ	Q3 2023	YoY	Q1-Q3 2024	Q1-Q3 2023	Change (YoY)
Revenue	899,477	893,010	0.7%	787,091	14.3%	2,595,251	2,151,467	20.6%
Gross Margin	100%	100%	-	100%	-	100%	100%	-
Operating Expenses	394,561	397,829	-0.8%	369,873	6.7%	1,174,533	998,395	17.6%
Operating Income	504,916	495,181	2.0%	417,218	21.0%	1,420,718	1,153,072	23.2%
Operating Margin	56.1%	55.5%	0.6ppt	53.0%	3.1ppts	54.7%	53.6%	1.1ppts
*Net Income	413,969	475,096	-12.9%	405,903	2.0%	1,319,642	1,070,690	23.3%
Net Margin	45.5%	53.0%	-7.5ppts	51.5%	-6.0ppts	50.3%	49.4%	0.9ppt
EPS (NT\$)	5.54	6.36	-12.9%	5.44	1.8%	17.68	14.35	23.2%
ROE	54.6%	67.3%	-12.7ppts	57.2%	-2.6ppts	58.0%	50.3%	7.7ppts

^{*}Net income attributable to Shareholders of the Company

Revenue across Different Streams





NT\$ Thousands	Q3 2024	Q2 2024	Change (QoQ)	Q3 2023	Change (YoY)	Q1-Q3 2024	Q1-Q3 2023	Change (YoY)
Licensing	290,639	299,711	-3.0%	259,151	12.2%	818,679	651,911	25.6%
Royalty	608,838	593,299	2.6%	527,940	15.3%	1,776,572	1,499,556	18.5%
Total	899,477	893,010	0.7%	787,091	14.3%	2,595,251	2,151,467	20.6%

Revenue by **Technology**

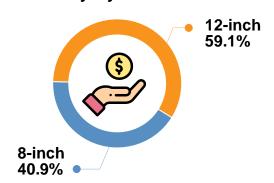
				Q3 2024				
Total Revenue			Lic	ensing Rever	iue	Royalty Revenue		
% of Q3 Revenue	Change (QoQ)	Change (YoY)	% of Q3 Licensing	Change (QoQ)	Change (YoY)	% of Q3 Royalty	Change (QoQ)	Change (YoY)
27.7%	7.3%	32.6%	31.2%	23.2%	27.8%	26.0%	-0.1%	35.5%
58.4%	1.3%	5.3%	30.9%	-10.1%	-9.7%	71.5%	4.0%	9.1%
3.9%	-6.2%	-38.6%	12.0%	-6.5%	-39.0%	0.0%	-	-
10.0%	-14.0%	107.8%	25.9%	-15.3%	139.5%	2.5%	-7.0%	25.0%
	% of Q3 Revenue 27.7% 58.4% 3.9%	% of Q3 Change (QoQ) 27.7% 7.3% 58.4% 1.3% 3.9% -6.2%	% of Q3 Revenue Change (QoQ) Change (YoY) 27.7% 7.3% 32.6% 58.4% 1.3% 5.3% 3.9% -6.2% -38.6%	% of Q3 Revenue Change (QoQ) Change (YoY) % of Q3 Licensing 27.7% 7.3% 32.6% 31.2% 58.4% 1.3% 5.3% 30.9% 3.9% -6.2% -38.6% 12.0%	% of Q3 Revenue Change (QoQ) Change (YoY) % of Q3 Licensing Change (QoQ) 27.7% 7.3% 32.6% 31.2% 23.2% 58.4% 1.3% 5.3% 30.9% -10.1% 3.9% -6.2% -38.6% 12.0% -6.5%	% of Q3 Revenue Change (QoQ) Change (YoY) % of Q3 Licensing Change (QoQ) Change (YoY) 27.7% 7.3% 32.6% 31.2% 23.2% 27.8% 58.4% 1.3% 5.3% 30.9% -10.1% -9.7% 3.9% -6.2% -38.6% 12.0% -6.5% -39.0%	% of Q3 Revenue Change (QoQ) Change (YoY) % of Q3 Licensing Change (QoQ) Change (YoY) % of Q3 Royalty 27.7% 7.3% 32.6% 31.2% 23.2% 27.8% 26.0% 58.4% 1.3% 5.3% 30.9% -10.1% -9.7% 71.5% 3.9% -6.2% -38.6% 12.0% -6.5% -39.0% 0.0%	% of Q3 Revenue Change (QoQ) Change (YoY) Change (QoQ) Change (YoY) % of Q3 Royalty Change (QoQ) 27.7% 7.3% 32.6% 31.2% 23.2% 27.8% 26.0% -0.1% 58.4% 1.3% 5.3% 30.9% -10.1% -9.7% 71.5% 4.0% 3.9% -6.2% -38.6% 12.0% -6.5% -39.0% 0.0% -

		Q1-Q3 2024								
	Total R	evenue	Licensing	Revenue	Royalty Revenue					
Technology	% of Revenue			Change (YoY)	% of Royalty	Change (YoY)				
NeoBit	25.8%	17.9%	25.9%	36.3%	25.8%	11.0%				
NeoFuse	61.0%	18.0%	37.8%	9.2%	71.6%	20.4%				
PUF-Based	3.5%	-10.8%	11.1%	-10.6%	0.0%	-				
MTP	9.7%	79.1%	25.2%	85.5%	2.6%	55.0%				

8

Royalty Revenue by Wafer Size

Q3 Royalty Breakdown



- 8-inch wafers contributed 40.9% of royalty, down 1.2% sequentially but up 30.0% yearly.
- 12-inch wafers contributed 59.1% of royalty, up 5.5% QoQ and up 7.0% YoY.

Wofer Size		Q3 2024		Q1-C	3 2024
Wafer Size	% of Q3	Change (QoQ)	Change (YoY)	% of Q1-Q3	Change (YoY)
8-Inch	40.9%	-1.2%	30.0%	42.0%	17.3%
12-Inch	59.1%	5.5%	7.0%	58.0%	19.4%

Future Outlook



Future Outlook

Licensing & Royalty:

Licensing:

 Licensing revenue will continue its growth momentum due to strong demands from both foundries and chip companies.

Royalties:

 We expect royalty will continue its growth momentum as accumulated tape outs in 16/12/7/6nm enter the production stage, along with continued market share gains in mature applications.

Future Outlook

New IP Technology & Business Development:

New IP Technologies:

- NeoFuse/NeoPUF were successfully verified in the N3P process, with design in and evaluation cases ongoing.
- NeoMTP for 4-color ESL/e-Paper display driver has been successfully verified in customer products and will soon ramp up.
- We are developing 2nm technologies with leading foundries.

Business Development Platform:

- The CPU architecture for security IP is expected to start contributing to revenue.
- eMemory and Siemens are offering a groundbreaking SRAM repair toolset that integrates
 Siemens' Tessent MemoryBIST software with eMemory's NeoFuse OTP.
- PUFsecurity is collaborating with Arm on PSA Certified RoT Component Level 3 Certification for its Crypto Coprocessor, providing a robust security subsystem essential for the AloT era.

eMemory Enables HPC in Al Applications



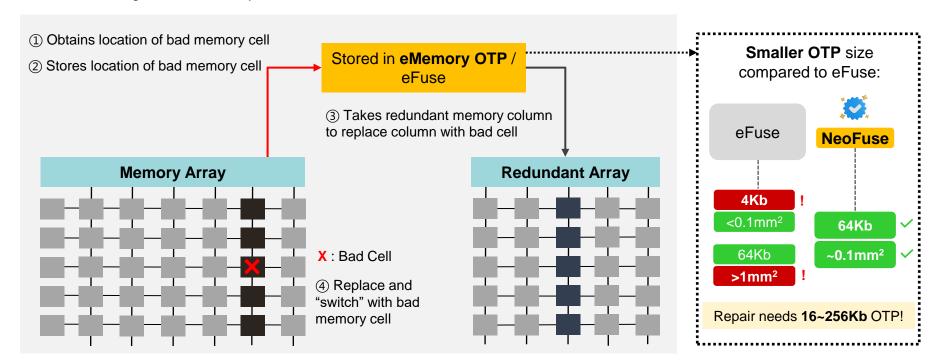
Why is **High-Density SRAM** needed in **AI?**

To increase the speed of Al accelerators, high-density SRAM is needed for use in:

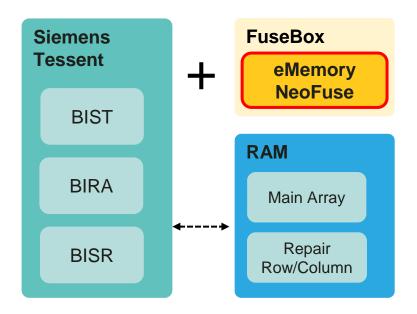
Computing in Memory Al Model Training Buffer Memory (CIM) for Inference High-density SRAM helps High-density SRAM helps High-density SRAM enables in-memory improve data transfer **store** vast amounts of speed and reduce energy computation by storing data for Al accelerators to costs by acting as a fast access quickly to speed large datasets and intermediate storage performing computations up training. on them without between different processing stages. transferring data to separate processors.

eMemory enables High-Yielding SRAM

SRAM yield decreases as technology is scaled due to smaller dimensions. To increase yield,
 eMemory's OTP is required.



Partnering for Success: eMemory and Siemens



BIST = Built-in Self Test BIRA = Built-In Redundancy Analysis BISR = Memory Built-in Self Repair eMemory provides OTP with interface for Siemens MBIST:

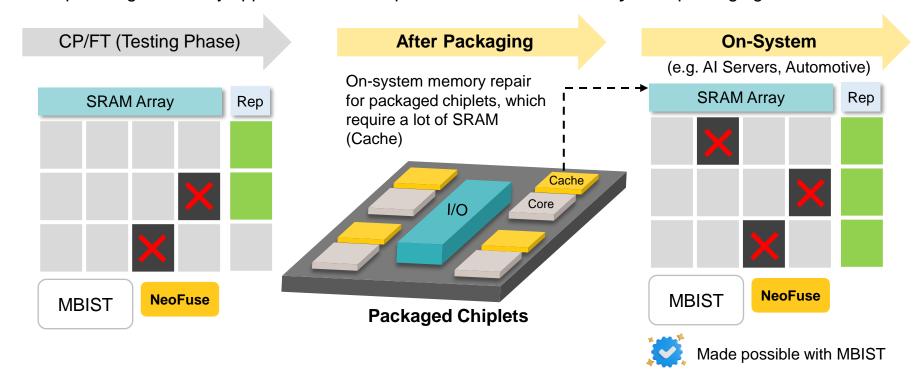
- Tessent provides memory BISR functions with BIST and BIRA
- NeoFuse OTP provides defect-free OTP using BIRA, BISR and adapter to Tessent
- New MBISR: Tessent MBISR + NeoFuse, scanning defective SRAM by word/column and logging to the OTP



- 1. Compact
- 2. Flexible
- 3. Robust

On-System Repair for Al Accelerators

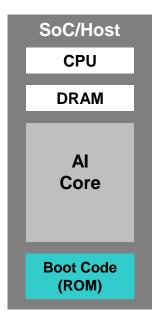
Memory Built-in Self-Test (MBIST) offers on-system repair capabilities, which are essential for high-speed high-reliability applications and chiplet architecture or after system packaging.

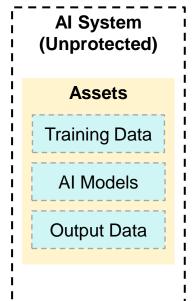


eMemory enables HPC in Al Applications

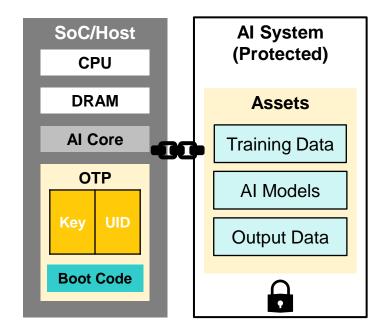
eMemory's OTPs can also store boot codes, root key and unique ID for the root of trust in Al systems.

Without eMemory OTP





With eMemory OTP







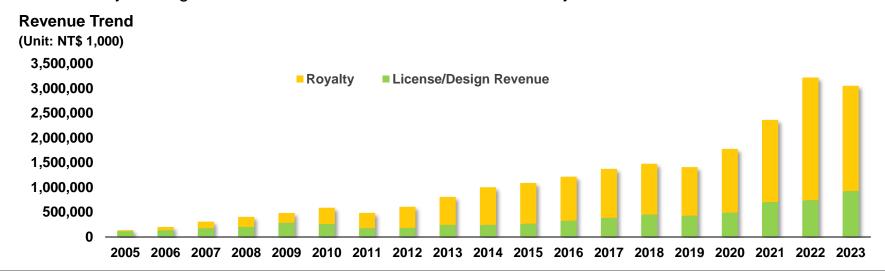


Appendix



Company Overview

eMemory is the global leader of embedded non-volatile memory IP



Founded In 2000

Based in Hsinchu, Taiwan. IPO in 2011. Over 62M wafers shipped.

1240+

Patents Issued

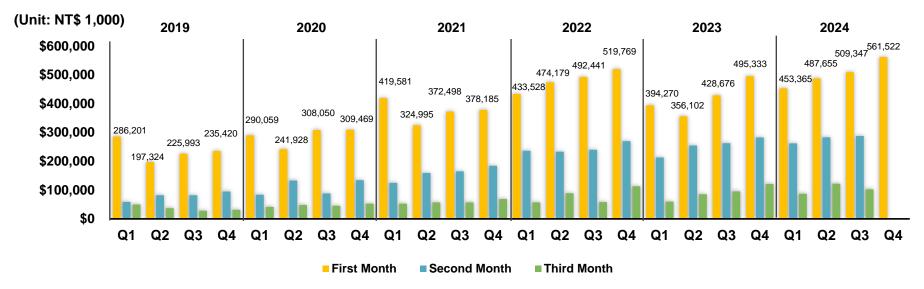
200 pending patents. 357 employees with 68% R&D personnel.

Best IP Partner

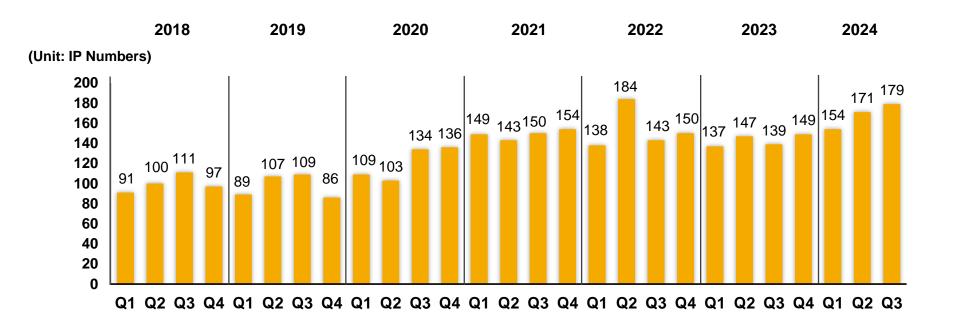
TSMC Best IP Partner Award since 2010.

Quarterly Revenue Pattern

- 1st month: Receive License Fees of the month and Royalty from most foundries on previous quarter's wafer shipments.
- 2nd month: Receive License Fees of the month and Royalty from other foundries.
- 3rd month: License Fees Only.



Quarterly Number of New Tape-outs



Worldwide Customers

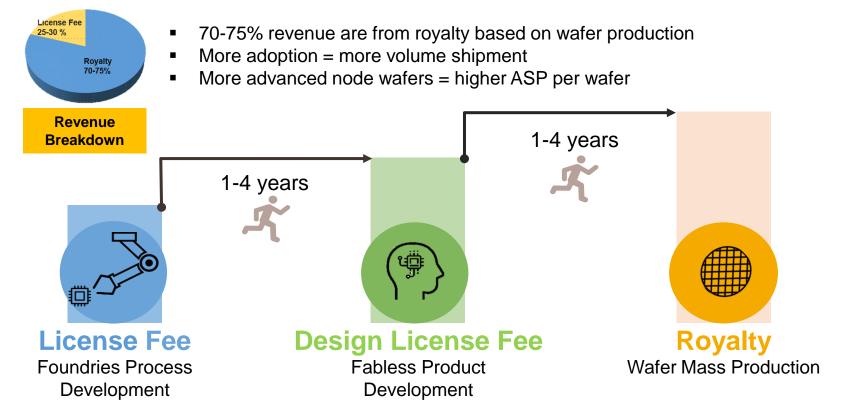
Our IP solutions are adopted by leading foundries, IDMs and fabless worldwide

Country	Foundry	IDM	Fabless
Taiwan	4	1	343
China	11	0	1313
Korea	4	0	101
Japan	1	9	87
North America	2	2	359
Europe	2	2	234
Others	1	0	120



Business Model

Recurring royalty is the backbone of our business

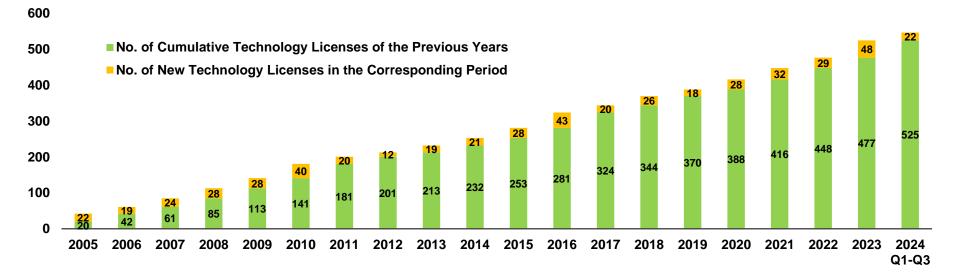


Technology Licenses

Number of Licenses

Year	2016	2017	2018	2019	2020	2021	2022	2023	2024 Q1-Q3
License	43	20	26	18	28	32	29	48	22

Note: Terms (including number of process platforms and licensing fees) for each technology license are set contractually. Payments are made according to set milestones, and there are no particular seasonal factors involved.



New Technology Under Development

- New technologies are being developed for 170 platforms by Q3 2024.
- 3 licensing contracts were signed.

Technology	2nm	3nm	4/5nm	6/7nm	12/16nm	22/28nm	40nm	55/65nm	80/90nm	0.11~ 0.13um	0.15~ 0.18um	>0.25um
NeoBit	-	-	-	-	-	-	-	1	2	11	14	1
NeoFuse	1	3	1	1	8	17	9	11	8	5	2	-
PUF-Based	-	1	1	-	2	1	-	1	-	-	-	-
МТР	-	-	-	-	-	1	2	9	11	18	28	-

Note: As of September 30th, 2024

Technology Development

Developments by process nodes

12" Fabs	Production	Development	IP Type	Process Type
2nm	0	1	OTP	GAA
3nm	0	4	OTP, PUF	FF, FFP
4/5nm	6	2	OTP, PUF	FF, FF-Auto
6/7nm	4	1	OTP, PUF	FF, FF+
12/16nm	9	10	OTP, PUF	FF, FF+, FFC. FFC+, LPP, DRAM, HV
22/28nm	55	19	OTP, PUF, MTP	LP/ULP/ULL, HPC/HPC+, HV-OLED, DRAM, SOI, ReRAM, MRAM, E-Flash, BCD, WoW
40nm	25	11	OTP, PUF, MTP	LP/ULP, E-Flash, HV-DDI/OLED, ReRAM, BCD+
55/65nm	57	22	OTP, PUF, MTP	LP/ULP, E-Flash, HV-DDI/OLED, DRAM, CIS, BCD, PM
80/90nm	30	18	OTP, MTP	HV-DDI/OLED, LP, Generic, BCD, CIS
0.11/0.13um	21	8	OTP, MTP	HV-DDI, BCD, Generic
0.15/0.18um	12	16	OTP, MTP	BCD, Generic
Total	219	112		

8" Fabs	Production	Development	IP Type	Process Type
80/90nm	9	3	OTP	HV-DDI, LL, BCD
0.11/0.13um	84	26	OTP, MTP	HV/HV-MR, BCD, LP/LL, CIS, Green, Flash, SOI, Generic
0.152/0.16/0.18um	245	28	OTP, MTP	HV/HV-MR, BCD, LP/LL, CIS, Green, Generic
0.25um	42	1	OTP	BCD
0.3/0.35um	53	0	OTP, MTP	UHV, BCD
0.4/0.5um	11	0	OTP	UHV, BCD
Total	444	58		

Note: As of September 30th, 2024



Embedded Wisely, Embedded Widely

For more information, please visit:

eMemory Website: https://www.ememory.com.tw/ PUFsecurity Website: https://www.pufsecurity.com/

